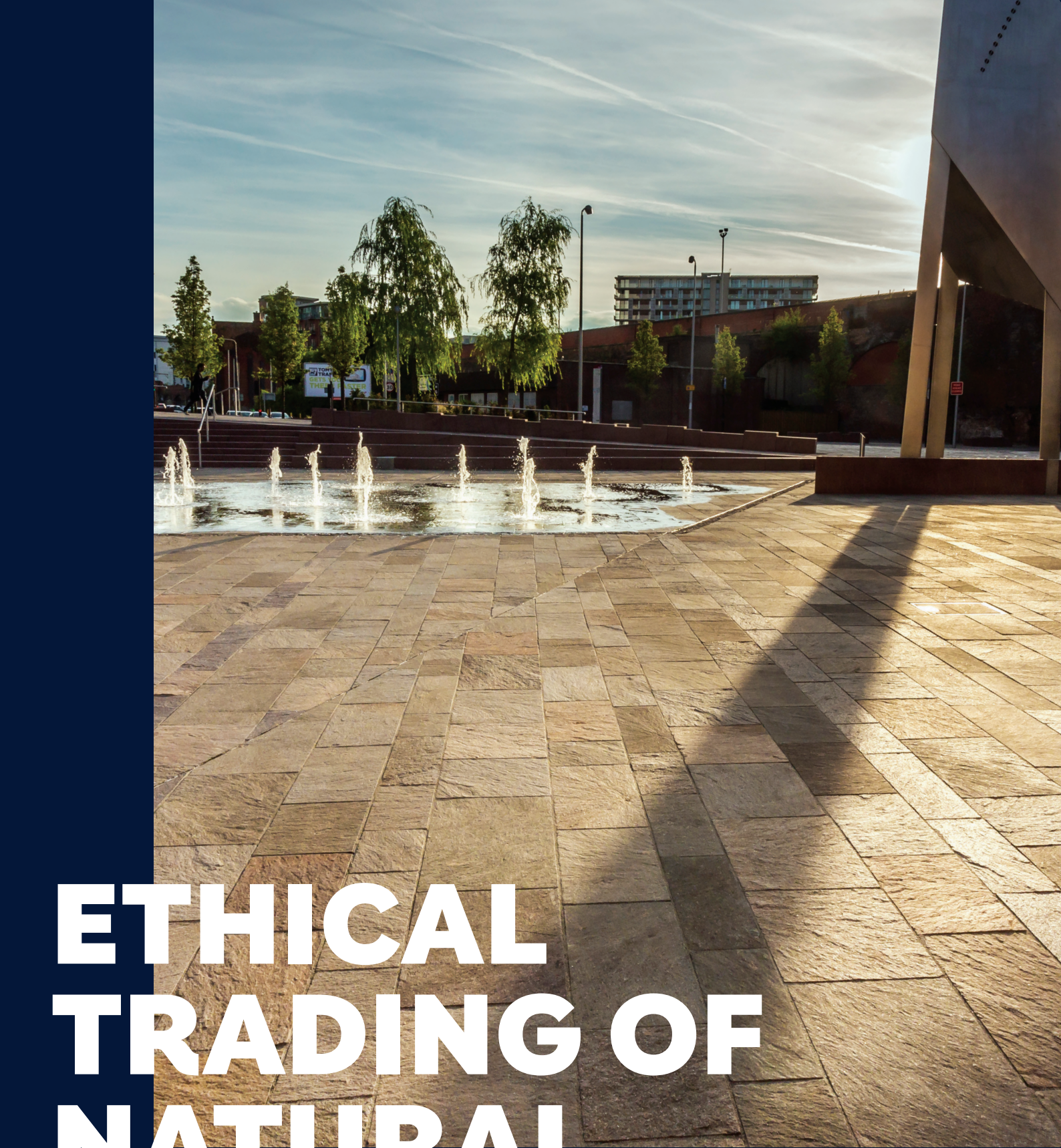




ETHICAL TRADING OF NATURAL STONE POLICY

June 2026



Holcim, is a leading supplier to the construction and infrastructure industries in the UK and northern Europe. We produce and supply a wide range of construction materials and solutions including aggregates, recycled and secondary aggregates, cementitious materials, asphalt, ready-mixed and precast concrete products. We also transport construction and demolition materials (CDM) as a part of our delivery process and operation, and are a major provider of road and highway solutions.

At Holcim UK we are aware of our social responsibilities in trading with organisations around the world. In this light we support the principles of the Ethical Trading Initiative (ETI) Code of Practice and the UN Global Compact (Corporate sustainability and social responsibility initiative).

Our policy and Supplier Code of Conduct is part of our supplier selection process and is applicable across all countries, and ensures that we fulfil our obligations and responsibilities. As a minimum this shall include suppliers' compliance to local laws and to internationally recognised minimum standards.

We will ensure that all our suppliers meet the full requirements of our policy:

- ▶ Employees are given equal opportunities
- ▶ Wages are paid in accordance with local laws to maintain a standard of living
- ▶ Child labour is not used
- ▶ Hours of working and working conditions are maintained to a safe standard
- ▶ No employment shall be bonded nor forced, with the rights to collective bargaining and freedom of association respected
- ▶ Intimidation by violence, threat, abuse or physical discipline shall not occur

- ▶ Employment provided shall be subject to conditions of local laws
- ▶ We shall encourage our suppliers to embrace a policy of continuous improvement beyond minimum standards

We will support our suppliers to ensure compliance, and develop best practice in order to maintain long-term benefits for all parties.

This policy will be implemented and performance will be monitored against the ETI Code of Practice through audits by Holcim's Management and through independent, external audits. Deliberate and persistent failure to comply with this policy and the code of practice could result in a breach of contract and result in the cessation of trading.

This policy will be reviewed annually to ensure it is appropriate for the business.

Danny King

Danny King
Acting CEO, Holcim UK

June 2026

Phillip Norah

Phillip Norah
Director, Holcim UK

June 2026

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