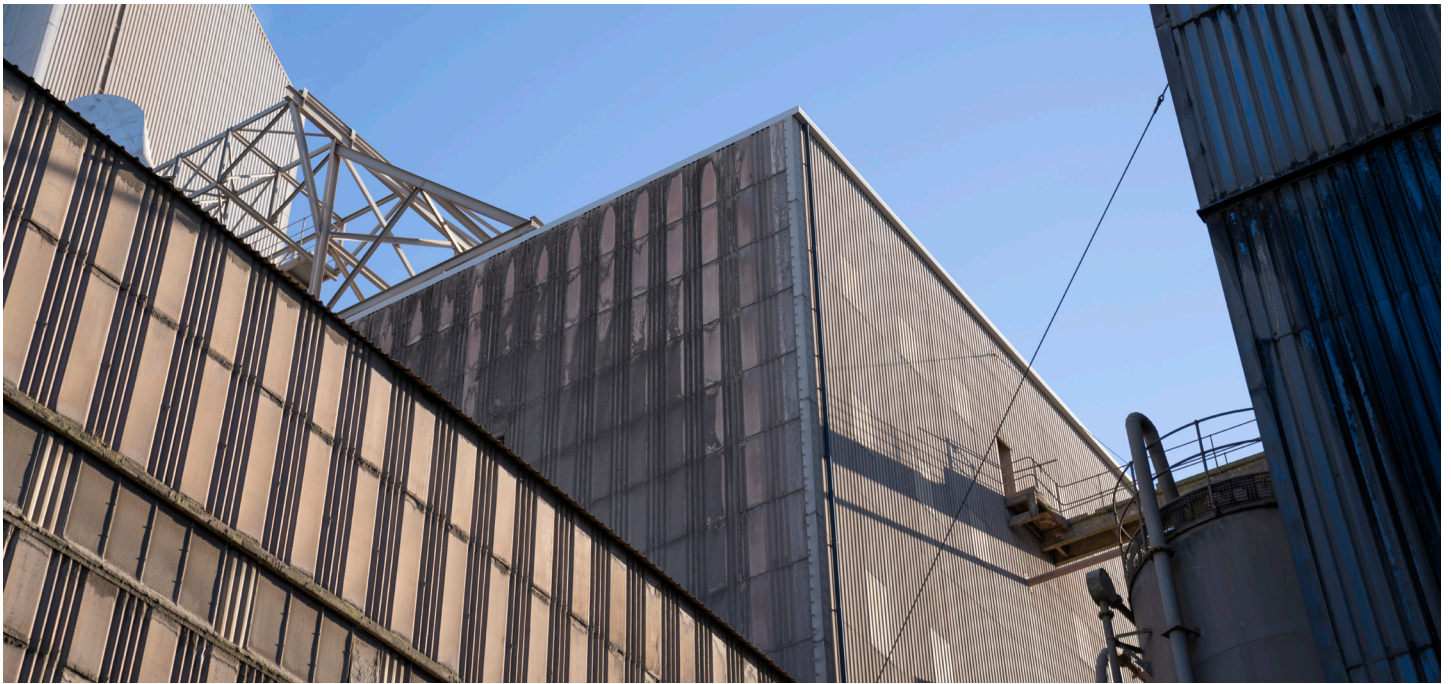




PROCUREMENT POLICY

June 2026



Holcim, is a leading supplier to the construction and infrastructure industries in the UK and northern Europe. We produce and supply a wide range of construction materials and solutions including aggregates, recycled and secondary aggregates, cementitious materials, asphalt, ready-mixed and precast concrete products. We also transport construction and demolition materials (CDM) as a part of our delivery process and operation, and are a major provider of road and highway solutions.

WE WILL:

- ▶ Conduct business in a fair, objective and transparent manner in line with the principles set out in our Holcim Code of Ethics
- ▶ Develop sustainable supply chain strategies based upon Total Cost of Ownership (TCO). TCO is calculated taking into consideration purchase price, quality, service, health, safety, environmental impact, warranty, terms and conditions, innovation and supply chain risk including supplier ESG corporate audits
- ▶ Continue to be a strategic partner of the Supply Chain Sustainability School and encourage our suppliers to support our aims and commitments
- ▶ Encourage innovation and development of collaborative relationships with suppliers who:
- ▶ Comply with our Holcim Code of Ethics
- ▶ Meet our health and safety, environmental, energy management, quality, sustainability and ethical trading requirements
- ▶ Align with Holcim corporate policies, strategies and values
- ▶ Comply with country laws and regulations
- ▶ Reduce our carbon footprint by trading electronically where possible

Danny King

Danny King
Acting CEO, Holcim UK
June 2026

Phillip Norah

Phillip Norah
Director, Holcim UK
June 2026

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